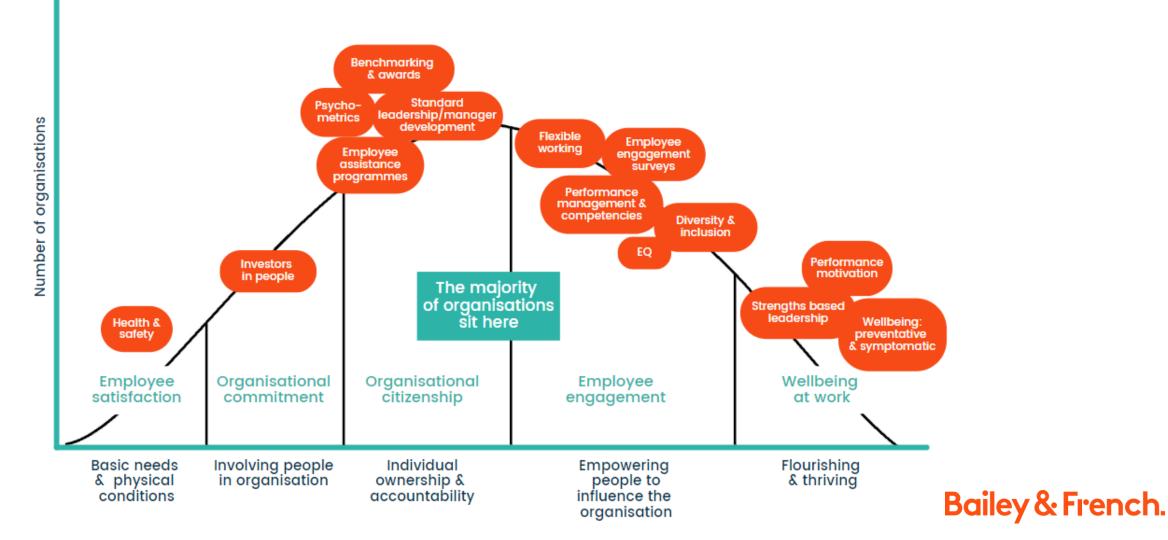
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Human Leadership right now: October 2022





Transforming the world of work...? Really?



What do people really care about?



tet w to	Company	Social Purpose Statement / What We Stand For
	DANONE	To bring health through food to as many people as possible.
	QUPOND	To solve some of the world's greatest challenges.
	Google	To organize the world's information and make it universally accessible and useful.
CertifiedImage: Strain S	gsk	To help people do more, feel better, live longer.
	Hootsuite [.]	To empower organizations to turn messages into meaningful relationships.
	Johnson-Johnson	To help people everywhere live longer, healthier, happier lives.
	MAPLE LEAF	To raise the good in food.
	MEC	To inspire and enable everyone to lead active outdoor lifestyles.
RECOURCES SUSTAINABILITY ETHICS CSR RESPONSIBILITY SINCERITY LONG-TERM	Microsoft	To empower every person and every organization on the planet to achieve more.
	Nestle	To help shape a better and healthier world. We also want to inspire people to live healthier lives.
	PHILIPS	To make the world healthier and more sustainable through innovation.
	pwc	To build trust in society and solve important problems.

Mental health...

Pay, mental health and burnout are the top reasons Gen Z and millennials have left their jobs within the last two years

- ✓ Gen Z feel stress and are anxious regularly
 - Half of respondents say they feel stressed all or most of the time
- ✓ 46% of Gen Z feel burnt out due to the intensity/demands of their working environments

The Deloitte Global 2022 Gen Z and Millennial Survey

Now in its 11th year, the survey finds Gen Zs and millennials are striving for balance and advocating for change.

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More initiatives...

Nap rooms Cleaning services arcades Yoga studios **Wellness apps Four day week** Onsite barbers Nine day fortnight **Childcare** coaching apps unlimited holiday

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Challenges for leaders

It isn't just the desire for remote work or higher pay that's driving workers to look for new roles

The McKinsey report, which surveyed more than 12,000 people in the US, Canada, UK, Australia, India and Singapore, reports that **41% said the lack of opportunity for upward mobility was the number-one reason why they left**

Further reasons were:

- ✓ Uninspiring or uncaring leaders
 Followed by:
- Lack of meaningful work, unsustainable work expectations, lack of support and lack of flexibility
 Bailey & French.

Authenticity

What is authenticity?



Inclusivity

What opportunities do I have to learn more about my team and colleagues?

Role-modelling

What do I do to stay on track with my performance and wellbeing?

Human connections

What do I do to proactively promote good relationships?

We need to really see each other

- ✓ We need to get people talking
- ✓ We need more dialogue
- Connect and feel different, as a human



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"Top, future-ready organisations know who they are and what they stand for; they operate with a fixation on speed and simplicity; and they grow by scaling up their ability to learn, innovate and seek good ideas regardless of their origin...

They are simply more human."

McKinsey, 2021

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